I have supported the University Medical Center at Princeton (UMCP) and Princeton HealthCare System Foundation for more than 30 years, since I moved here with my family and established my business. Two thousand six marked my fifth year as a member of the Board of Princeton HealthCare System and my fourth year as Chair of the PHCS Foundation. In that time the Foundation has seen a great number of changes. Giving has gone up, the staff has expanded, and we are now in the nucleus phase of a major capital campaign – something that we never imagined possible just a few years ago.

I would like to thank all who have made giving to PHCS a priority and I encourage you to continue supporting the hospital; together, we can ensure our community has the very best healthcare in the region.

David J. Long, Jr.
Chair
Princeton HealthCare System Foundation

PRINCETON HEALTHCARE SYSTEM FOUNDATION
NEW DIRECTORS

Rachel D. Gray
Ms. Gray joined the Institute for Advanced Study in 1990, after heading the development program for the Princeton Ballet. She retired from the Institute in 2006 as Secretary of the Corporation and Director of Development. During her tenure, Ms. Gray increased the Institute’s resources and helped to better communicate its mission, while deepening contact with existing and new supporters and cultivating existing and new sponsors. She was responsible for all development and public affairs initiatives. She secured funding for academic programming and major projects such as Bloomberg Hall, working passionately to create and strengthen important partnerships between the Institute, individuals and organizations world-wide.

PRINCETON HEALTHCARE SYSTEM FOUNDATION NEW TRUSTEES

Peter S. Amenta, MD, PhD
Dr. Amenta assumed the role of Interim Dean of UMDNJ – Robert Wood Johnson Medical School in 2006. A member of their New Brunswick faculty since 1989, he has been the Residency Program Director and Chief of the Pathology Service at Robert Wood Johnson University Hospital since 1994. He also served as chair of the Performance Improvement Committee at the hospital for the last eight years and Senior Vice President for Medical Affairs and Chief of Staff since 2002.

Thomas F. Troy
Mr. Troy has served as Senior Vice President of Sharbell Development Corporation since 1987. He is responsible for all management activities including land acquisition, financing, approvals, project implementation, sales/marketing oversight, and overall financial performance of the company. He remains actively involved in development and land use policy efforts at the State level through the New Jersey Building Association and the Regional Planning Partnership. Mr. Troy is a licensed architect in the State of Florida.

Mr. Rowe served at the Institute for Advanced Studies for 30 years. Appointed Associate Director and Treasurer in 1978, he was responsible for the Institute’s administration and finances. Retiring from these positions, he assumed the role of Executive Administrative Officer at the Institute, with responsibilities including the administration associated with the Institute’s investments and the planning and management of some major projects. He served formerly at Princeton University as Assistant Controller and then as Business Manager and Associate Division Head of the Plasma Physics Laboratory.

David J. Long, Jr.
Chair
Princeton HealthCare System Foundation

Pictured above

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David J. Long, Jr.
Chair
Princeton HealthCare System Foundation

Pictured above
A Civic Obligation to Healthcare

I have lived in this very special community for eight years. Outstanding healthcare is critical to the life of the community, and I believe we have a civic obligation to assure that it is provided. That is why I have been involved with Princeton HealthCare System (PHCS) for the past five years and am looking forward to increasing my volunteer participation in the future. A time will come when each of us, our family, or our friends, will need the hospital, so we all have a personal stake in having the best medical care available. The longer I am involved, the more I appreciate the extraordinary dedication of the physicians and staff. Their across-the-board high level of commitment makes all of us even more enthusiastic as advocates for the System.

Richard O. Scribner
2006 Annual Fund Chair
Incoming Chair of the Board
Princeton HealthCare System Foundation
Pictured above, left

Celebrating Public Support and Staff Innovation

For 88 years, Princeton HealthCare System (PHCS) has provided healthcare to the residents of central New Jersey. Over the years, we have grown to accommodate the increasing population and the need for new services. The Princeton HealthCare System Foundation was founded in 1978 to assist us in our mission. The Foundation has helped us meet the increasing challenges posed by a growing population, rapidly changing technology, and the evolving economic pressures felt by healthcare organizations throughout the country. With the Foundation’s support, we have achieved new benchmarks of success. Together, we now undertake an exciting new building program, which will enable us to provide the finest healthcare possible to this region. The Foundation also provides vital support to PHCS through initiatives such as the Grants and Allocations Program.

The Grants Program was launched in 2002 to fund new programs, bolster existing ones and help us provide care to those who can least afford it. The program has allowed PHCS to leverage additional funding, reward creative problem solving and provide support to our most innovative staff as they develop more effective ways to serve our community.

This Annual Report presents a glimpse into the programs of the past year while allowing us to reflect on the impact grants have had over the past five years. These grants reflect the commitment of hundreds of members of the PHCS Staff, our volunteers’ tireless work and the additional financial support from individuals, foundations and corporations. This document also allows us to express our appreciation to each of you who provided significant support to the System in 2006.

I am grateful to all of you whose patronage made possible the achievements documented here.

Barry S. Rabner
President & Chief Executive Officer
Princeton HealthCare System
Pictured above, right
It has been my pleasure to chair the Grants Committee for five years. The committee is composed of physicians and members of the board and administration who select the proposals to be funded. Caring staff members, who compete for the Foundation’s grants, are responsible for the Program’s success. Using their own experiences as well as the input of patients and families, the staff develops innovative programs that enhance the well-being of the community.

William N. Segal, MD
Chair
Grants and Allocations Committee
Princeton HealthCare System Foundation

I joined the Princeton HealthCare System as Vice President of Development in the fall of 2006 – and I am honored to be part of the organization as it embarks upon a new era in its 88-year-old history. UMCP was started in 1919 through the generosity of Moses Taylor Pyne. Over the years, philanthropy has played a major role in providing equipment and program support for the hospital, and its many organizations.

The PHCS Foundation has a mission to ‘develop and strengthen philanthropic support for PHCS.’ It is my belief that the support of our community will be a major factor in the hospital’s future success; philanthropy will be the difference in providing quality care and exceptional service. In 2006, over 1,200 friends within our community supported PHCS through a gift to the Foundation. I thank you for your past support, and am grateful for your continued generosity for the future.

Joseph E. Stampe
Vice President of Development
Princeton HealthCare System Foundation

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Vice President of Development
Princeton HealthCare System Foundation
FOUNDATION GRANTS STRENGTHEN THE CONTINUUM OF CARE

In 2002, recently appointed President & CEO Barry S. Rabner worked with members of the boards, medical staff and senior administrators to redesign the way in which the Foundation’s annual support was allocated to Princeton HealthCare System. A new competitive internal grants program was founded; the grants committee formed; application and criteria were created; and grant writing workshops were established. In 2003, grant monies were awarded to programs and projects that would strengthen the delivery of healthcare to the residents of central New Jersey. Since the grant program was launched, more than $1.8 million has been invested in 46 innovative projects initiated by physicians and staff at PHCS.

PRINCETON HEALTHCARE SYSTEM
2006 PERFORMANCE

- In 2006, Princeton HealthCare System realized $11.2 million in projected operating income for a 4% operating margin placing its financial performance among the top 15% of hospitals in New Jersey.

- PHCS’ commitment to the uninsured and underinsured remains strong. In 2006, the value of care provided to these patients exceeded $6.3 million, a 30% increase from 2005.

- University Medical Center at Princeton scored in the top 10% of hospitals in New Jersey’s third annual Hospital Performance Report.

- Ninety-one physicians joined the PHCS Medical & Dental Staff in 2006, bringing the total number of staff members to 941. The new staff members include specialists in areas such as fetal cardiology, palliative medicine, reconstructive oral and maxillofacial surgery, electrophysiology, pediatric neurology, epilepsy, geriatrics and neurosurgery.

- For the second year in a row, UMCP was selected for the Solucient Performance Improvement Leaders Award. The award is based on objective national statistical comparisons of the hospital’s improvement in clinical outcomes, patient safety, efficiency, financial stability and growth.
AWARD-WINNING
COMMUNITY EDUCATION
AND OUTREACH
PROGRAM

A 2003 grant from the Foundation funded the establishment of a comprehensive
Community Education & Outreach Program. From prenatal health to safety training
programs, disease prevention to stress management, this award-winning program
serves an ever-growing community. Many of these informative programs garner broad
support from foundations and corporations throughout the community.

In 2006, 1,200 programs addressed the broad range of health-related topics important to
the diverse population of central New Jersey, including:

- Latin America Health Fair/Feria de la Salud – a collaborative effort between PHCS,
  the Hispanic American Medical Association and the Latin American Task Force
- IndoAmerican Fair held at Mercer County Park
- World Heart Day and Healthy Heart Sunday
- Health lectures in Chinese language
- A series of Korean Health Fairs at community schools and churches
- 2,700 trainees educated in CPR
- 4th Annual Conference for Women, with actress Sissy Spacek
- Bicycle safety checks
- Health screenings, information and seminars were offered to
  nearly 1,500 individuals at area corporations, including
  Merrill Lynch, Bloomberg, J&J, Bristol-Myers Squibb,
  Goldman Sachs, Church & Dwight, NRG Energy, 3M,
  MIDAdvantage and Delta Apparel

PHCS FOUNDATION DONOR LEVELS

- FOUNDER’S CIRCLE $20,000 AND ABOVE
- CHAIRMAN’S CIRCLE $10,000 TO $19,999
- PRESIDENT’S CIRCLE $5,000 TO $9,999
- BENEFAC'TORS’ CIRCLE $2,500 TO $4,999
- LEADERSHIP DONORS $1,000 TO $2,499
- MAJOR DONORS $250 TO $999
- SUPPORTING DONORS $100 TO $249
- CONTRIBUTORS $10 TO $99

Please note that due to space considerations, contributors whose total giving is
under $100 have not been listed. All our donors will be included on our website
at www.princetonhcs.org/foundation.

We thank our Auxiliary Donors whose names and generous gifts are included
and identified with an asterisk (*).

Some names may be listed incorrectly as a result of a recent database
conversion. Please accept our sincere apologies and contact us at 609.497.4190
with any corrections.
The Princeton Area Community Foundation’s support for PHCS’ Hightstown Program is a ‘hand in glove fit,’ consistent with our goal to assist underserved and Latino communities throughout the greater Mercer County area. We have been involved with this program for two years and have been delighted to see the program expand its reach into the community. Hightstown poses special problems: it is a small town without resident healthcare; public transportation is limited; the adult community’s working hours require healthcare during non-traditional hours. To address the community’s issues and effectively reach out to at-risk individuals, PHCS put together an impressive coalition including Mt. Olivet Baptist Church, St. Anthony of Padua Roman Catholic Church and the Hispanic American Medical Association (HAMA).

Nancy W. Kieling
President and Executive Director
Princeton Area Community Foundation

Education about health issues is important because prevention is probably the most critical aspect of lifelong good health. In the years since the Community Education & Outreach Program was founded, a growing number of organizations have requested our assistance in providing health education programs. On a personal note, I have worked for a number of renowned healthcare institutions during my career, but this organization has the most serious commitment to its community’s real health and well-being that I have ever seen. This makes my work here especially rewarding.

Alan Axelrod
Director
Community Education & Outreach Program
Princeton HealthCare System

PHCS Honored with the New Jersey Hospital Association’s Prestigious Health Research & Education Trust (HRET) Community Outreach Award. Additional support for the Hightstown program was provided by the Auxiliary at University Medical Center at Princeton; Princeton Area Community Foundation; Mary Owen Borden Memorial Foundation; Susan G. Komen for the Cure; PHCS physicians and staff.

FOUNDER’S CIRCLE ($20,000 AND ABOVE)

Anonymous (2 gifts)
Mr. Frank L. Bisignano
Mr. and Mrs. Alexander K. Buck*
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Mr. Stephen Distler and Dr. Roxanne Kendall*
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Ms. Kathryn Kilgore
Mr. and Mrs. Joshua Littlefield
Mr. and Mrs. David J. Long, Jr.*
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Mrs. Jane Woods
Dr. and Mrs. Peter I. Yi*

The Auxiliary of University Medical Center at Princeton
Community Foundation of New Jersey
Fidelity Charitable Gift Fund
The Garfield Foundation
Johnson & Johnson Community Healthcare Fund
CONTRIBUTIONS
SUPPORT NATIONALLY
RECOGNIZED CARE
FOR NEWBORNS AND
MOTHERS

A national leader in maternity care, UMCP is the only hospital in Mercer county honored with the Maternity Excellence Award by the nation’s leading healthcare quality company HealthGrades. For the fourth time in the five years, UMCP was recognized with a 5-star rating for clinical excellence in maternity.

QUALITY CARE FOR UNDERSERVED MOTHERS AND CHILDREN

The Outpatient Clinic provides Obstetrics/Gynecology and Pediatric services including maternity classes, a HealthStart program and immunizations. Youngsters, ages 17 and under, represent about 33% of the Clinic population.

At Johnson & Johnson we are responsible to the communities in which we live and work, and to the world community as well. We strive to be caring corporate citizens – supporting good works and charities. We encourage civic improvements, better health and education. In 2006, more people were served by Johnson & Johnson philanthropic initiatives than at any other point in the Company’s history. Johnson & Johnson focuses on partnerships with community-based organizations that have the best insight into the needs of underserved populations, and that develop interventions with the greatest opportunity for success. UMCP Outpatient Clinic program met these criteria through culturally sensitive outreach to the underserved women and children in their service area. We are proud to partner with the Clinic in providing access to comprehensive, high-quality health care, regardless of cultural or financial barriers.

JoAnn Heffernan Heisen
Johnson & Johnson Community Healthcare Fund of the Community Foundation of New Jersey

My Clinic patients highly value the treatment they receive. All they want is good healthcare for their babies. We can help them start off correctly. The nurses really know their patients and keep us well informed, and the translators are great, too. My younger sister observed me recently at both the Clinic and my private practice. Her deduction was that the care provided at both locations appeared to be equal. I’m really proud of that.

Kyra C. Williams, MD
Associate Physician
Clinic Physician, Obstetrics/Gynecology
UMCP

FOUNDER’S CIRCLE ($20,000 AND ABOVE)

Johnson & Johnson Family of Companies*
J. Seward Johnson, Sr. Charitable Trust
Susan G. Komen for the Cure – Central and South Jersey Affiliate
Curtis W. McGraw Foundation
New York Community Trust
Novo Nordisk Pharmaceuticals Inc.*
The Trustees of Princeton University
George H. and Estelle M. Sands Foundation
Steffens 21st Century Foundation II
United Way of Greater Mercer
United Way Special Distribution Account

CHAIRMAN’S CIRCLE ($10,000 TO $19,999)

Mr. and Mrs. James Barry
Mr. and Mrs. John S. Chamberlin*
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Mrs. Carroll K. King
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Mr. and Mrs. Bradford Mills*
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Mr. and Mrs. Donald V. Smith*
Mr. and Mrs. Thomas Troy
Mr. Robert Walsh
Mr. and Mrs. Donald Wilson
Blackrock Incorporated*
Bristol-Myers Squibb Company*
Commerce Insurance Services
SPECIALIZED MENTAL HEALTH PROGRAMS FOR YOUNG PEOPLE AT PRINCETON HOUSE BEHAVIORAL HEALTH

Today’s kids need our help more than ever. They are exposed to a greater array of addictive substances in a variety of ways, one of which is online. Their risks are exponentially increased by access to the Internet.

Many have multiple diagnoses; along with addiction issues, our patients often have behavioral problems. As we care for our young patients, they begin to feel safe here and start taking care of themselves. Here they learn that they can interact with each other in a way that is fun and healthy without drugs. I know I make a difference by being associated with such a good program.

Elliott Driscoll, MSSW, MBA
Administrative Director
Inpatient Addiction Services
Princeton House Behavioral Health

Young people, ages 13 to 18, are among the most vulnerable of patients with behavioral health problems. Our substance abuse patients present with a variety of co-occurring disorders, including mental health issues, eating disorders, trauma and brain injury. The inpatient unit at Princeton House offers a full continuum of care to kids from all socio-economic levels. We receive referrals from all areas of New Jersey, as well as Pennsylvania, New York, Delaware and Connecticut. While hospitalized the patients receive care by a highly trained and credentialed multi-disciplinary team and the patients’ continued education and return to school are facilitated by licensed educators on our staff. Approximately 95 percent of our patients follow through with aftercare, greatly increasing their chances for success. What I like most about my job is I have the opportunity to make a difference in a young person’s life every day.

Gary Abraham, LCADC
Director
Inpatient Adolescent Program
Princeton House Behavioral Health

Pictured above, left

Pictured above, right
Respect Yourself, a school-based eating disorders prevention program, started in 2003 with the help of a PHCS Foundation grant and continues thanks to funding from the Princeton Area Community Foundation’s Fund for Women and Girls.

Educating the community and building awareness about dieting and eating disorders is critical. Rather than scaring kids about certain foods, we teach that balance and moderation are the healthy approaches to food and eating.

Kristen Sugarman, RD
Nutrition Coordinator
Eating Disorders Program
University Medical Center at Princeton

I confer daily with doctors and therapists as an important part of our patients’ treatment. Eating disorders impact the patients’ thought processes, reaction times, relationships and ability to work and go to school; they are at risk of dying. Working one-on-one with patients, I help them develop positive coping skills and a normal relationship with food. As they heal, food becomes less stressful.

PHCS Foundation has provided funding for the Clinic since 1978. Maternity and infant care have always been one of the largest areas of Clinic service. In addition, Foundation grants underwrote prescription drug costs for indigent patients and additional types of care for the poor and uninsured.

In order to meet the medical needs of this community, volunteers, staff and physicians have consistently gone the extra mile, donating thousands of hours of time.
As part of the University Medical Center at Princeton’s teaching affiliation with UMDNJ – Robert Wood Johnson Medical School, residents supervised by teaching attending physicians are involved in the care of clinic patients. Only a small part of these services are covered by Medicaid or Medicare. Clinic staff and leadership routinely obtain grants and gifts for needy Clinic patients.

I volunteer in the Clinic because I feel it is important to give back to the community. My underinsured and uninsured patients tend to wait longer before seeking care, so when we see them they frequently have tremendous needs. It is personally rewarding to work for an organization that provides one standard of care to all, regardless of the patient’s financial condition.

Alan Feldman, MD
Board Certified in Endocrinology and Internal Medicine
UMCP Outpatient Endocrine Clinic
Pictured above, left

After retiring from 25 years of teaching school, I wanted to help my community. I have served as the Clinic patients’ link with their nurses and doctors since 2002, translating from Spanish and Portuguese. I was told in training: ‘when you meet your patients, remember that they may be tired, depressed and in pain. Stay close to the patient – and serve as their voice.’

Bera Taylor
Volunteer Translator
UMCP Outpatient Clinic
Pictured above, center

At the Outpatient Clinic, we work as a team, helping people who may not have access to medical resources. These patients are very grateful. Along with nursing patients, I work with the Clinic’s administrators to find resources for patients – in one case, we secured the donation of a prosthetic limb from a foundation, recruited a volunteer physiatrist for physical rehabilitation, and applied to PHCS Foundation and received funding for additional required care.

Teri Nachtman, RNC
UMCP Outpatient Clinic
Pictured above, right

Specialties serving UMCP Clinic patients include:
- Anesthesiology
- Bariatric Surgery
- Cardiology
- Endocrinology
- General Surgery
- Infectious Disease
- Nephrology
- Neurosurgery
- Ophthalmology
- Neurology
- Orthopedic Surgery
- Otolaryngology
- Radiology
- Rheumatology
- Urology

PRESIDENT’S CIRCLE ($5,000 TO $9,999)

Princeton Radiology Associates*
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BENEFACtors’ CIRCLE ($2,500 TO $4,999)

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HOLISTIC AND EXTENSIVE DIABETES EDUCATION AND CARE

My church is involved with PHCS through their community health screenings, including Diabetes Education Programs, Healthy Heart Sunday, Breast Health and Vision Screenings and other events. Through the Diabetes Program sponsored by the hospital here at Mt. Pisgah, I have become more cognizant of the importance of monitoring my own illness. I am lucky to have insurance, and still the outreach programs have benefited me personally.

The work the hospital is doing here is a blessing to our community. The hospital setting can be very intimidating whereas this church is a sanctuary where people feel safe. I have seen four generations of one family come to the church for these programs, from the 90-year-old great-grandmother to the four-year-old great-grandchild, and all received important healthcare.

Jesse Malave
Trustee
Mount Pisgah African Methodist Episcopal Church of Princeton

PHCS’ diabetes services exemplify the continuum of care provided by the System. From training nurses in gestational diabetes identification and management, to educational outreach and screenings in the community, to patient monitoring, PHCS cares for diabetes patients at every stage of the illness.

A 2006 grant from Bristol-Myers Squibb funded additional staffing support and a database upgrade for detailed tracking of more than 200 patients at the highest risk for diabetes-related complications. Patient outcomes are expected to improve and factors for diabetes-related complications to be reduced.
LIFELONG SPIRITUAL CARE SUSTAINED BY THE COMMUNITY

10,000 multi-denominational pastoral contacts were made in 2006 by the Department of Religious Ministries. PHCS was able to provide this support to patients, their families and PHCS staff thanks in part to the generosity of individual donors and the Foundation.

We know that clergy are a frequent point of contact in the U.S. mental healthcare system. As many as one-quarter of those who ever sought treatment for mental disorders did so from a clergy member, but additional efforts are needed to optimize their role.

We know as well that clergy are motivated to improve the quality and outcomes of mental healthcare – considering their ability to counsel an essential pastoral skill.

Given the crucial role clergy play in mental healthcare delivery, it is imperative that clergy be trained to recognize the presence and severity of disorders and collaborate appropriately with healthcare professionals.

The Rev. Richard H. White
Chaplain
Department of Religious Ministries
Princeton HealthCare System

We celebrate weddings, bar and bat mitzvahs, baptisms, funerals, memorial services – all of life’s important moments.

‘Ministry’ comes from the Latin word meaning ‘a service provided to another.’

Chaplains offer counseling, comfort and support to patients, their families and friends, and to staff. The chaplains are trained to give spiritual care that is appropriate to individual needs, whether one adheres to a particular religious tradition or chooses not to have any formal religious association.

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The Rev. Richard H. White
Chaplain
Department of Religious Ministries
Princeton HealthCare System

Pictured from left to right: Representatives from the Committee on Religious Ministries: Rabbi David Wolf Silverman, Imam Hamad Ahmad Chebli, Hindu Representative Smita Shah and Sister Mary Soerensen

LIFELONG SPIRITUAL CARE SUSTAINED BY THE COMMUNITY
DONORS TAKE ADVANTAGE OF TEMPORARY TAX PROVISION TO BENEFIT FOUNDATION

Princeton HealthCare System is one of our favorite charities. We and our families have received excellent medical care here, and, as a result, we try to give it a lot of our time and energy as volunteers. At the present time we are particularly enthusiastic about the opportunity to participate in the campaign to help raise the funds needed to construct the proposed new hospital. It really is a once-in-a-lifetime opportunity!

Last year we took advantage of a provision in the recently enacted Pension Protection Act that, for each of the years 2006 and 2007, allowed us to withdraw a substantial sum from our IRA account providing we contributed it directly to the hospital. This avoided any Federal Income Tax on the withdrawal! You may wish to consult your tax advisor to see if this idea appeals to you. It will help you avoid taxes and provide an important benefit to the new hospital.

Daphne and Charles Townsend
Princeton

Pictured above

1919 SOCIETY

The 1919 Society is named for the year in which University Medical Center at Princeton, then known as Princeton Hospital, was founded. The Society recognizes and honors benefactors who have included Princeton HealthCare System in their wills, life insurance policies, charitable trusts, as a beneficiary of their retirement plans, or through other planned giving vehicles.

Mr. and Mrs. George Albers-Schoenberg
Mrs. Frances H. Berger
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Mrs. Margaret B. Considine
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Mr. and Mrs. William B. Stephenson
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Graham and Shelley Goldsmith
Mr. Thomas E. Graham
Mr. and Mrs. Patrick Greber*
CONTINUING EDUCATION AND TRAINING FOR NURSES

Four years of Foundation grants and donations from individuals have supported programs including:

- The Nursing Recruitment and Retention Project
- The Nurse Manager Professional Development Program
- Mr. and Mrs. Donald V. Smith Nursing Scholarship Program
- Student Nurse Transition Mentorship Program
- 18-week Intensive Orientation Program for New Nurses
- Refresher courses and clinical support for nurses wishing to return to the hospital environment

NURSING VACANCY RATE

| PHCS 6.7% | NATIONAL AVG 16.1% |

NURSING TURNOVER RATE

| UMCP 2.38% | NATIONAL AVG 13.9% |

I chose to work at UMCP because of the educational opportunities, which were not available at other hospitals that offered me jobs. Through the Nurse Residency Program, I served in five different units in an 18-week period, experiencing different environments and types of patients, as well as meeting my potential co-workers. I then accepted a position with Intensive Care, certain this was the right situation for me. I love my job and work with a great team!

Amber Parker, RN
Intensive Care Unit
University Medical Center at Princeton

I went into nursing wanting to do something for people; I stay because of the endless opportunities for me to care for the patients’ caregivers. The connection to practice is integral to the future of nursing. I am passionate about our work.

Susan G. Lorenz, RN, MSN
Vice President, Patient Care Services/Chief Nursing Officer
Princeton HealthCare System

University Medical Center at Princeton is a regional hospital with a large academic community, which offers our nurses wonderful educational opportunities. Having highly developed, strong nursing leadership contributes to the excellent quality of care provided by our dedicated nurses.

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Pictured above, center: J. Thomas Davidson, MD, FACS, Board Certified in General Surgery, with residents and patient.

GRADUATE MEDICAL RESIDENCIES

Over the years, the Foundation has provided almost $1 million to support the Medical Residency Program, which provides education and training while nurturing an innovative culture for all practitioners.

The program is overseen by Kathryn Robison, MD, Senior Associate Program Director, Internal Medicine Residency and Clinical Associate Professor; and J. Thomas Davidson, MD, FACS, Board Certified in General Surgery, Senior Attending Physician, Chair, Department of Surgery, Site Director for Surgical Residency Training Program, Clinical Associate Professor for University of Medicine and Dentistry New Jersey – Robert Wood Johnson Medical School Department of Surgery.

FROM TREADMILLS TO TELERADIOLOGY: EQUIPMENT IS CRUCIAL FOR FINEST CARE

Since its inception, the Foundation has allocated major funding to purchase or upgrade equipment. Millions of dollars are required annually to provide our Medical Staff and their patients with the finest and most recent technology available.

CAPITAL INVESTMENT LEADS TO STATE-OF-THE-ART RADIOLOGY SERVICES

The Foundation has supported multiple, major initiatives of the Department of Radiology over the last several years. These include transitioning to digital rather than film imaging, which allows all studies to be viewed remotely, from home or office, through the new Picture Archiving and Communication System. Voice recognition software has significantly increased the speed of reporting results from imaging studies. Most noticeably, the new 16- and 64-Slice CT Scanners provide the most advanced imaging possible. All these measures have dramatically improved the accuracy and speed of the services we provide.

Donald F. Denny, MD
Board Certified in Radiology
Chair, Department of Radiology
University Medical Center at Princeton

Pictured above, from left to right:
- Donald F. Denny, MD, with Rik Sen, MD,
  Department of Radiology, University Medical Center at Princeton

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Managing the increasingly complex conditions presented by patients in the ICU requires skilled practitioners using the most sophisticated technology. At PHCS we have established a team of multidisciplinary providers led by intensivists – specialists trained in the range of challenges specific to the ICU. The finest care is provided to our patients because our team is dedicated to applying modern, evidence-based medical treatments and communicating with the patients’ family throughout the course of treatment.

We were able to save Mr. Punia’s life, and the lives of many others, because the staff is able to address multiple conditions. At the same time, our team worked hard to keep his family informed and involved throughout his treatment.

**Anthony T. Scardella, MD**
Board Certified in Critical Care Medicine, Internal Medicine,
Pulmonary Disease Medicine
Chief of Critical Care
University Medical Center at Princeton

I sent a contribution to the PHCS Foundation in recognition of the very good quality of experience I had in Intensive Care. Thanks to the ICU team’s dedication, I am alive today and can continue to be with my wife, Renee, and family. I have lived in Princeton for 29 years and feel it is critical to have a strong hospital in my community. Two of my grandchildren were born at UMCP!

**Leonard Punia**
Princeton

*Pictured above, with wife Renee*
The Foundation and the Auxiliary of UMCP funded the acquisition of cardiac-related equipment for the Emergency Department. Other gifts from individuals, external foundations and corporations provided additional equipment, and emergency medical education and training.

In the Emergency Department, the longer a person with cardiac disease goes untreated, the more muscle is damaged. We say that ‘time is muscle.’ Responding with state-of-the-art diagnostic technology leads to improved outcomes for our patients. That is why it is also important that our first-line responders have access to the most up-to-date information. A grant from the Church & Dwight Employee Giving Fund expanded the EMT training with workshops covering topics such as stroke treatment, biological disaster preparedness and new health challenges such as avian flu. The events were very well attended, and the number of technicians in attendance continues to grow.

In 2006, we funded six training sessions for Emergency Medical Technicians (EMTs). This training impacts thousands of patients who are delivered each year by EMTs to University Medical Center at Princeton and other regional hospitals’ emergency rooms. Appropriate emergency response, from well-trained EMTs, decreases further pain and injury to patients and also prevents increased healthcare costs. We are pleased to support this critical resource for the community and welcome the volunteer opportunity this project provides for our employees.

Andrew Forsell
Deputy Counsel and Employee Giving Fund Chair
Church & Dwight Co., Inc.

Lynn A. Crisafulli, RN, MSN, CEN
Director
Emergency Services
University Medical Center at Princeton
Cardiac health programs benefit from PHCS Foundation grants, corporate support and gifts from the Auxiliary of University Medical Center at Princeton.

I had an aunt who died at 48 from hypercholesterolemia. I never knew my grandmother who died of stroke at age 52. At first, I wanted to help people cope with their diagnosis. Now, I want to reach out and try to prevent the disease. To me, one measure of success is one less child who won’t be without a parent, an aunt or a grandparent, because we have educated the community to recognize the signs and symptoms of heart disease. Through the educational outreach process we are helping community members identify their risk and helping individuals learn to help themselves.

Geri Karpiscak, RN, MSN
Nurse Manager
Cardiac/Pulmonary Rehabilitation and Diabetes Management
University Medical Center at Princeton
Pictured above

Studies have shown that personalized cardiac rehabilitation is very successful at reducing symptoms, by strengthening the peripheral muscles, which then allows the heart to beat more efficiently and reduces heart stress.

Manuel Amendo, MD
Medical Director
Cardiac Rehabilitation
UMCP’s Monroe Unit

When I started rehab, I was in a wheelchair and almost totally incapacitated. Today there is no wheelchair. The Cardiac Rehab Program has made a remarkable difference in my health and the quality of my life.

Joan Healy
Monroe Township
Pictured above

UMCP’s Acute Rehabilitation Unit, nationally accredited by the Commission on the Accreditation of Rehabilitation Facilities (CARF), received a grant from the Foundation to expand CPR training to its therapy staff. Traditionally, the unit’s nursing staff has been CPR-trained. However, the Acute Rehab Unit is treating more medically complex stroke patients and there is a need to ensure all clinical staff are prepared to initiate CPR while 911 emergency staff respond.

The grant helped underwrite the costs related to certifying therapists as trainers to maintain an effective Emergency Response System.
The Breast Health Center opened in East Windsor in December 2006, providing advanced, coordinated care for the diagnosis and management of breast disease.

The Breast Health Center is dedicated to one disease, making it a very focused enterprise. I support the Center for personal, family reasons. My mother died from breast cancer and my older sister had a double mastectomy 20 years ago. My twin sister is prone to the disease, as well. A few years ago, I heard Meredith Peterson speaking at an event. I was so moved that I felt I had to help.

**Thomas Sowanick**
Princeton

*Pictured above with his wife, Christine Wainwright*
In 2006, PHCS gave free mammograms to more than 200 uninsured and underinsured women and provided Breast Health Education Programs thanks to support from Susan G. Komen for the Cure – Central and South Jersey Affiliate and other funders.

At Susan G. Komen for the Cure, we know that the medically underserved are usually diagnosed at later stages of breast cancer, resulting in higher mortality rates. We are committed to funding programs like Princeton HealthCare System’s because they provide a solution to this challenge. PHCS’ outreach program provides an entry point of care. If any unusual findings are located during the breast screenings, Outpatient Clinic staff facilitates timely follow up with UMCP radiologists or other doctors. This facilitation differentiates the program, which we are proud to support.

Susan G. Komen for the Cure strives to effect a meaningful reduction in the percentage of late-stage diagnoses of breast cancer through aggressive education and screening initiatives. All women deserve the best of care and access to the most up-to-date breast health information.

Nancy Healey
Executive Director
Susan G. Komen for the Cure – Central and South Jersey Affiliate

The Christina S. Walsh Breast Cancer Foundation is proud to sponsor a family support fund at UMCP. When my late wife Christina was sick, we identified several things that would have made the situation a little easier and we vowed to help others experiencing the same trials. Our gifts to Princeton HealthCare System provide transportation, a healthy meal for the family, a beautiful camisole for the breast cancer patient and more. These are small but important gestures that I believe provide comfort and hope, in memory of Christina.

Robert Walsh
Christina S. Walsh Breast Cancer Foundation

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Support for the 2006 golf outing was strong, with a terrific showing of corporate support and dozens of foursomes hitting the links. John Ghazi, MD, Department of Radiology, UMCP, chaired the event with Anthony J. Marino, MD, Medical & Dental Staff President, UMCP, serving as Vice Chair.

In the 2006 Tennis Tournament, more than 120 tennis players participated in five divisions at four area clubs. Kimberly Vine chaired the event, with Don and Joyce Hofmann serving as Honorary Co-Chairs.
More than 80 volunteers serve in Hospice. After an initial screening, they receive specialized training in caring for patients, their families and caregivers.

A constellation of Hospice care givers support the patient and their family. This team of specially trained and dedicated professionals includes a personal physician; a medical director who is board certified in geriatric and internal medicine; registered nurses; certified home health aides; chaplains; volunteers; and a social worker. We create a plan of care that is specific to the needs of both the patient and their loved ones. For at least a year after the patient passes, we provide follow-up care for the family.

Joanita Miranda, LCSW
Princeton HomeCare Services

I give to the hospital every year and to Hospice particularly. Even now, seven years after my husband Glentworth’s death, I am still in touch with our chief nurse and volunteers. My husband’s oncologist recommended this extraordinary program. What a blessing! Without Hospice, my husband would have had to go to an institution for full-time care. Instead, I was able to care for him, and because of the support they gave me, I could be fully present for him. He stayed home and was able to look out and see the garden that was his passion. Now I tend the garden as best I can. There I feel close to my husband.

Kathy Lamb
Lawrenceville

GRATEFUL FAMILY MEMBERS OF HOSPICE PATIENTS GIVE MORE GIFTS THAN ANY OTHER CATEGORY OF DONOR

Foundation grants, combined with gifts from family members, help fund Hospice programs including bereavement support groups for adults, children and teens; care for those who cannot afford assistance; and volunteer conferences and training.

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THANKS TO THE EFFORTS OF MORE THAN 200 VOLUNTEERS, THE AUXILIARY AT PRINCETON UNIVERSITY MEDICAL CENTER MEETS ITS GOALS

A dynamic volunteer organization, the Auxiliary raises funds to support PHCS mission through a variety of events and programs.

I am proud to have worked with the Auxiliary for over a decade and to have seen the organization grow and flourish as it continues to make a significant contribution to UMCP each year.

In 2006, we focused our efforts on cardiac care, addressing this country’s number one health issue.

Deborah A. Nosko
President
The Auxiliary at University Medical Center at Princeton

53RD ANNUAL JUNE FETE BEACH FETE 2006
Kim Schwing and Pam Garbini
Co-Chairs
This annual outdoor fair attracts thousands of people over a day and a half.

THE PRINCETON DOG WALK 2006
Jody Erdman and Christie Robb
Co-Chairs
Fifty life-sized dog statues decorated by students, local artists and luminaries, were displayed from Memorial Day to Labor Day at locations throughout the Princeton area before being sold at auction.

ARTFIRST!
Cindy Torruellas and Susan M. Burton
Co-Chairs
For the fourth year, 100 disabled artists and fine crafts artisans exhibited their works at University Medical Center at Princeton.

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The Auxiliary also sponsors the following on-going activities at UMCP:

- Art exhibits which feature works by talented local artists
- Gift Well, the UMCP gift shop
- Newborn photos
- Special merchandise sales at UMCP throughout the year
- The Edna M. Wilson Junior Volunteer Merit Awards for teen volunteers

WHITE ELEPHANT RUMMAGE SALE

LaVerne Hebert, Clare Baxter and Lucille Dawson

Co-Chairs

This two-day sale has taken place every fall since 1919.

Pictured above, from left to right:

White Elephant Rummage Sale Co-Chairs

LaVerne Hebert, Clare Baxter and Lucille Dawson catalog donations at the Princeton House storage facility.

A NOVEMBER NIGHT: THE HARVEST BALL

Amy Rabner and Kim J. Pimley

Co-Chairs

This annual black-tie gala features fine dining, live music, dancing and a silent auction.

Pictured from left to right: A November Night, The Harvest Ball Co-Chairs Kim J. Pimley and Amy Rabner attend the event with their husbands, Michael Pimley and Barry S. Rabner.

The Auxiliary is supported by PHCS staff members Barbara Allen, Coordinator of Auxiliary Relations, and Carol Norris, Vice President of Marketing and Public Affairs.

The Junior Auxiliary is a group of high school students from 13 area high schools who perform community service by donating their time and energy to Auxiliary events.
Michael Y. Wong, MD, a board certified ophthalmologist on the PHCS staff, received the 2006 Princeton HealthCare System Distinguished Physician Humanitarian Award. Dr. Wong travels to Africa and South America to provide free eye care to remote, impoverished areas.
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<td>Debbie Millar, RN, CPCE, Princeton HealthCare System, was awarded the March of Dimes New Jersey Chapter 2006 Reality Awards in the “Not Your Average Joe” – Patient Education category.</td>
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Behavioral Health
received The Tree of Hope, an award presented by
the National Council on Alcoholism and Drug Abuse for excellence in addiction treatment services.
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Please note that due to space considerations, contributors whose total giving is under $100 have not been listed. All our donors will be included on our website at www.princetonhcs.org/foundation.

We thank our Auxiliary Donors whose names and generous gifts are included and identified with an asterisk (*).

Some names may be listed incorrectly as a result of a recent database conversion. Please accept our sincere apologies and contact us at 609.497.4190 with any corrections.
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Christina S. Walsh

Princeton HomeCare Services was awarded three grants in support of Hospice; providing equipment and transportation to assist housebound patients with limited financial means; and a volunteers’ conference on palliative care.

Pictured is Sandra Young, RN, Princeton HomeCare Services
In 2006 a total of 1,053 volunteers donated 79,800 hours throughout PHCS’ units.

The total hours donated rose 6% from 2005.
May 24, 2007

Dear Friends:

Princeton HealthCare System Holding, Inc. (PHCS Holding), which includes Princeton HealthCare System Foundation, undergoes an annual audit conducted by PricewaterhouseCoopers LLP (PwC). The annual audit is conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. Therefore, the audit opinion is specific to PHCS Holding’s consolidated financial statements rather than the individual companies. PwC will issue its 2006 audit report in June.

PwC conducts the audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that PwC plan and perform the audit to obtain reasonable assurance about whether the financial statements for PHCS Holding are free of material misstatement. The PwC audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation.

Based on the audit work performed, to date we have been reasonably assured that the PwC opinion will demonstrate that the 2006 PHCS Holding consolidated financial statements are fairly stated in all material respects.

Sincerely,

Bruce Traub
Chief Financial Officer
2006 SUMMARY OF ACTIVITY

Princeton HealthCare System Foundation provided $2.4 million for new clinical equipment, care for the uninsured or underinsured, and community health and education projects in 2006.

Contributions and pledges were also received for the relocation project.

2006 TOTAL ALLOCATIONS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clinical Capital Equipment</td>
<td>$1.2 M</td>
</tr>
<tr>
<td>Care for the Uninsured/Underinsured (provide medical care, including essential pharmaceuticals, diagnostics and treatment)</td>
<td>$400,000</td>
</tr>
<tr>
<td>Graduate Medical and Nursing Education</td>
<td>$250,000</td>
</tr>
</tbody>
</table>

FOUNDATION GRANTS PROGRAM
NEW PROJECTS FUNDED FOR 2006

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advances in the Treatment of Children and Adolescents with Eating Disorders</td>
<td>$30,000</td>
</tr>
<tr>
<td>Employee Tobacco Intervention Program</td>
<td>$15,000</td>
</tr>
<tr>
<td>Evidence-based Programming and Treatment Outcomes for Women at Princeton House Behavioral Health (PHBH)</td>
<td>$29,900</td>
</tr>
<tr>
<td>Healthy Heart Living 2006</td>
<td>$30,840</td>
</tr>
<tr>
<td>HomeCare Grant Fund</td>
<td>$15,000</td>
</tr>
<tr>
<td>Hospice Grant Fund</td>
<td>$20,000</td>
</tr>
<tr>
<td>Hospice and Palliative Care Annual Conference for Volunteers</td>
<td>$1,000</td>
</tr>
<tr>
<td>In-kind Services for Uninsured and Underinsured Patients</td>
<td>$7,550</td>
</tr>
<tr>
<td>Lunch and Learn Corporate</td>
<td>$89,600</td>
</tr>
<tr>
<td>Outreach Initiative</td>
<td></td>
</tr>
<tr>
<td>Merwick CPR/BLS Training Program</td>
<td>$5,195</td>
</tr>
<tr>
<td>Prescription Co-pay Cost Relief for Indigent Clinic Patients</td>
<td>$10,000</td>
</tr>
<tr>
<td>Tobacco-free Grounds at PHBH Staff Training, Education and Outcomes</td>
<td>$36,000</td>
</tr>
<tr>
<td><strong>Total Awards:</strong></td>
<td><strong>$290,085</strong>*</td>
</tr>
</tbody>
</table>

* An additional $51,476 will be made available for grant-funded projects that were begun in 2005 but will be completed in 2006. A President’s Contingency Fund of $29,009 also has been established to help support potential priority projects that develop during the year.
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WHY GIVE?

“I am alive today thanks to the intensive care unit team’s dedication.”
Leonard Punia, Patient
Page 15

“Eating disorders impact every part of the patients’ lives... they are at risk of dying.”
Kirsten Sugarman, RD, Nutrition Coordinator
Eating Disorders Program, University Medical Center at Princeton
Page 8

“Kids today need our help more than ever. Here they learn... they can have fun without drugs.”
Elliott Driscoll, MSSW, MBA, Administrative Director, Inpatient Adolescent Services, Princeton House Behavioral Health
Page 7

“Today there is no wheelchair.”
Joan Healy, Patient
Page 17

With the support of those who invest in the good health of family, friends, and neighbors, the promise to provide an exceptional patient experience is delivered.

Together we continue to make a difference.
Please, give today.

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